

Service Properties Trust

Fourth Quarter 2019

Supplemental Operating and Financial Data



Courtyard by Marriott
Phoenix, S. Chandler, AZ
Operator: Marriott International, Inc.
Guest Rooms: 156

All amounts in this report are unaudited.

CORPORATE INFORMATION

Company Profile	4
Investor Information	5
Research Coverage	6

FINANCIALS

Key Financial Data	8
Consolidated Balance Sheets	9
Consolidated Statements of Income	10
Notes to Consolidated Statements of Income	11
Consolidated Statements of Cash Flows	12
Debt Summary	13
Debt Maturity Schedule	14
Leverage Ratios, Coverage Ratios and Public Debt Covenants	15
Capital Expenditure and Restricted Cash Activity	16
Property Acquisition and Disposition Information Since January 1, 2019	17
Calculation of EBITDA, EBITDAre and Adjusted EBITDAre	18
Calculation of FFO and Normalized FFO	19

PORTFOLIO INFORMATION

Portfolio Summary	21
Consolidated Portfolio by Brand Affiliation	22
Consolidated Portfolio Diversification by Industry	23
Hotel Portfolio by Brand	24
Hotel Operating Agreement Information	25, 26, 27
Hotel Operating Statistics by Operating Agreement	28, 29
Hotel Coverage by Operating Agreement	30
Net Lease Portfolio by Brand	31
Net Lease Portfolio by Industry	32
Net Lease Portfolio by Tenant (Top 10)	33
Net Lease Portfolio Expiration Schedule	34
Net Lease Occupancy and Leasing Summary	35

Non-GAAP Financial Measures and Certain Definitions 36, 37**WARNING CONCERNING FORWARD-LOOKING STATEMENTS** 38

(1) Please refer to non-GAAP Financial Measures and Certain Definitions for terms used throughout the document.



CORPORATE INFORMATION



Towne Place Suites
Renton, WA
Operator: *Marriott International, Inc.*
Guest Rooms: 137



Petro Shopping Centers
2154 Beltline Boulevard, I-77 Exit 5
Columbia, SC.
Operator: *TravelCenters of America*

COMPANY PROFILE

The Company:

Service Properties Trust, or SVC, we, our or us, is a real estate investment trust, or REIT, which owns a diverse portfolio of hotels and net lease service and necessity-based retail properties across the United States and in Puerto Rico and Canada with 151 brands across 24 distinct industries. SVC's properties are primarily operated under long term management or lease agreements. SVC is a component of 82 market indices and it comprises more than 1% of the following indices as of December 31, 2019: Bloomberg REIT Hotels Index (BBREHOTL), Invesco KBW Premium Yield Equity REIT ETF INAV Index (KBWYIV), S-Network REIT Dividend Dog Total Return Index (USD) (RDOGXTR), S-Network REIT Dividend Dog Index (USD) (RDOGX) and the Invesco S&P MidCap Low Volatility ETF INAV Index (XMLVIV).

Management:

SVC is managed by The RMR Group LLC, or RMR LLC, the operating subsidiary of The RMR Group Inc. (Nasdaq: RMR), or RMR Inc., RMR is an alternative asset management company that was founded in 1986 to manage real estate companies and related businesses. RMR primarily provides management services to four publicly traded equity REITs and three real estate related operating businesses. In addition to managing SVC, RMR manages Industrial Logistics Properties Trust, a REIT that owns industrial and logistics properties, Office Properties Income Trust, a REIT that owns properties primarily leased to single tenants and those with high credit quality characteristics such as government entities, and Diversified Healthcare Trust (formerly known as Senior Housing Properties Trust), a REIT that primarily owns high-quality, private-pay healthcare properties like medical office and life science properties, senior living communities and wellness centers. RMR also provides management services to Five Star Senior Living Inc., a publicly traded operator of senior living communities, Sonesta Holdco Corporation, or Sonesta, a privately owned operator and franchisor of hotels (including some of the hotels that SVC owns) and cruise boats, and TravelCenters of America Inc., or TA, a publicly traded operator and franchisor of travel centers along the U.S. Interstate Highway System (including 179 travel centers that SVC owns), and standalone truck service facilities and restaurants. RMR also advises the RMR Real Estate Income Fund, a publicly traded closed end fund that invests in publicly traded securities of real estate companies, and Tremont Mortgage Trust, a publicly traded mortgage REIT, through wholly owned SEC registered investment advisory subsidiaries, as well as manages the RMR Office Property Fund LP, a private, open end core plus fund focused on the acquisition, ownership and leasing of a diverse portfolio of multi-tenant office properties throughout the U.S. As of December 31, 2019, RMR had \$32.2 billion of real estate assets under management and the combined RMR managed companies had approximately \$12 billion of annual revenues, over 2,100 properties and more than 50,000 employees. We believe that being managed by RMR is a competitive advantage for SVC because of RMR's depth of management and experience in the real estate industry. We also believe RMR provides management services to us at costs that are lower than we would have to pay for similar quality services if we were self managed.

Corporate Headquarters:

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255 Washington Street, Suite 300
Newton, MA 02458-1634
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Stock Exchange Listing:

Nasdaq

Trading Symbol:

Common Shares: SVC

Senior Unsecured Debt Ratings:

Standard & Poor's: BBB-
Moody's: Baa3

Key Data (as of December 31, 2019):

(dollars in 000s)

Total properties:	1,145
Hotels	329
Net lease properties	816
Number of hotel rooms/suites	51,349
Total net lease square feet	14,886,967
Q4 2019 total revenues	\$ 580,906
Q4 2019 net loss	\$ (14,893)
Q4 2019 Normalized FFO	\$ 151,622



INVESTOR INFORMATION

Board of Trustees

Laurie B. Burns
Independent Trustee

Robert E. Cramer
Independent Trustee

Donna D. Fraiche
Independent Trustee

John L. Harrington
Lead Independent Trustee

William A. Lamkin
Independent Trustee

John G. Murray
Managing Trustee

Adam D. Portnoy
Chair of the Board & Managing Trustee

Senior Management

John G. Murray
President and Chief Executive Officer

Brian E. Donley
Chief Financial Officer and Treasurer

Ethan S. Bornstein
Senior Vice President

Todd W. Hargreaves
Vice President

Contact Information

Investor Relations

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RESEARCH COVERAGE

Equity Research Coverage

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SVC is followed by the analysts and its publicly held debt is rated by the rating agencies listed above. Please note that any opinions, estimates or forecasts regarding SVC's performance made by these analysts or agencies do not represent opinions, forecasts or predictions of SVC or its management. SVC does not by its reference above imply its endorsement of or concurrence with any information, conclusions or recommendations provided by any of these analysts or agencies.



FINANCIALS



*Marriott Kauai Resort & Beach Club
Kalapaki Beach, HI
Operator: Marriott International, Inc.
Guest Rooms: 156*

KEY FINANCIAL DATA

(dollars in thousands, except per share data)

	As of and For the Three Months Ended				
	12/31/2019	9/30/2019	6/30/2019	3/31/2019	12/31/2018
<u>Selected Balance Sheet Data:</u>					
Total gross assets	\$ 12,154,728	\$ 12,602,187	\$ 10,204,219	\$ 10,235,599	\$ 10,150,463
Total assets	\$ 9,033,967	\$ 9,515,503	\$ 7,177,746	\$ 7,255,804	\$ 7,177,079
Total liabilities	\$ 6,528,089	\$ 6,906,517	\$ 4,520,304	\$ 4,519,238	\$ 4,579,648
Total shareholders' equity	\$ 2,505,878	\$ 2,608,986	\$ 2,657,442	\$ 2,736,566	\$ 2,597,431
<u>Selected Income Statement Data:</u>					
Total revenues	\$ 580,906	\$ 599,772	\$ 610,562	\$ 524,908	\$ 550,799
Net income (loss)	\$ (14,893)	\$ 40,074	\$ 8,782	\$ 225,787	\$ (108,860)
Adjusted EBITDAre ⁽¹⁾	\$ 227,013	\$ 209,545	\$ 218,972	\$ 195,901	\$ 149,773
FFO	\$ 147,830	\$ 147,184	\$ 168,766	\$ 144,640	\$ 99,994
Normalized FFO ⁽¹⁾	\$ 151,622	\$ 155,635	\$ 168,766	\$ 144,640	\$ 99,994
<u>Per Common Share Data (basic and diluted):</u>					
Net income (loss)	\$ (0.09)	\$ 0.24	\$ 0.05	\$ 1.37	\$ (0.66)
FFO	\$ 0.90	\$ 0.90	\$ 1.03	\$ 0.88	\$ 0.61
Normalized FFO ⁽¹⁾	\$ 0.92	\$ 0.95	\$ 1.03	\$ 0.88	\$ 0.61
<u>Dividend Data:</u>					
Annualized dividends paid per share during the period	\$ 2.16	\$ 2.16	\$ 2.16	\$ 2.12	\$ 2.12
Annualized dividend yield (at end of period)	8.9%	8.4%	8.6%	8.1%	8.9%
Normalized FFO payout ratio ⁽¹⁾	58.7%	56.8%	52.4%	60.2%	86.9%

(1) Adjusted EBITDAre and Normalized FFO for the three months ended December 31, 2018 include \$53,635, or \$0.33 per common share, of business management incentive fee expense.



CONSOLIDATED BALANCE SHEETS

(dollar amounts in thousands, except share data)

	December 31,	
	2019	2018
ASSETS		
Real estate properties:		
Land	\$ 2,066,602	\$ 1,626,239
Buildings, improvements and equipment	9,318,434	7,896,734
Total real estate properties, gross	11,385,036	9,522,973
Accumulated depreciation	(3,120,761)	(2,973,384)
Total real estate properties, net	8,264,275	6,549,589
Acquired real estate leases and other intangibles	378,218	105,749
Assets held for sale	87,493	144,008
Cash and cash equivalents	27,633	25,966
Restricted cash	53,626	50,037
Due from related persons	68,653	91,212
Other assets, net	154,069	210,518
Total assets	<u>\$ 9,033,967</u>	<u>\$ 7,177,079</u>
LIABILITIES AND SHAREHOLDERS' EQUITY		
Unsecured revolving credit facility	\$ 377,000	\$ 177,000
Unsecured term loan, net	397,889	397,292
Senior unsecured notes, net	5,287,658	3,598,295
Security deposits	109,403	132,816
Accounts payable and other liabilities	335,696	211,332
Due to related persons	20,443	62,913
Total liabilities	6,528,089	4,579,648
Commitments and contingencies		
Shareholders' equity:		
Common shares of beneficial interest, \$.01 par value; 200,000,000 shares authorized; 164,563,034 and 164,565,303 shares issued and outstanding	1,646	1,644
Additional paid in capital	4,547,529	4,545,481
Cumulative other comprehensive loss	—	(266)
Cumulative net income available for common shareholders	3,491,645	3,231,895
Cumulative common distributions	(5,534,942)	(5,181,323)
Total shareholders' equity	2,505,878	2,597,431
Total liabilities and shareholders' equity	<u>\$ 9,033,967</u>	<u>\$ 7,177,079</u>



CONSOLIDATED STATEMENTS OF INCOME

(amounts in thousands, except share data)

	For the Three Months Ended December 31,		For the Year Ended December 31,	
	2019	2018	2019	2018
Revenues:				
Hotel operating revenues ⁽¹⁾	\$ 467,805	\$ 464,315	\$ 1,989,173	\$ 1,958,598
Rental income ⁽²⁾	111,727	85,263	322,236	330,806
FF&E reserve income ⁽³⁾	1,374	1,221	4,739	5,132
Total revenues	580,906	550,799	2,316,148	2,294,536
Expenses:				
Hotel operating expenses ⁽¹⁾	334,916	334,944	1,410,927	1,387,065
Other operating expenses	3,938	1,354	8,357	5,290
Depreciation and amortization	126,727	102,769	428,448	403,077
General and administrative ⁽⁴⁾	17,733	66,582	54,639	104,862
Acquisition and transaction related costs ⁽⁵⁾	1,795	—	1,795	—
Loss on asset impairment ⁽⁶⁾	39,296	—	39,296	—
Total expenses	524,405	505,649	1,943,462	1,900,294
Gain on sale of real estate ⁽⁷⁾	—	—	159,535	—
Dividend income	—	876	1,752	2,754
Unrealized gains and (losses) on equity securities, net ⁽⁸⁾	3,300	(106,085)	(40,461)	(16,737)
Interest income	441	435	2,215	1,528
Interest expense (including amortization of debt issuance costs and debt discounts and premiums of \$3,288, \$2,570, \$11,117 and \$10,177, respectively)	(73,384)	(49,624)	(225,126)	(195,213)
Loss on early extinguishment of debt ⁽⁹⁾	—	—	(8,451)	(160)
Income before income taxes and equity in earnings (losses) of an investee	(13,142)	(109,248)	262,150	186,414
Income tax (expense) benefit	(1,527)	754	(2,793)	(1,195)
Equity in earnings (losses) of an investee	(224)	(366)	393	515
Net income (loss)	\$ (14,893)	\$ (108,860)	\$ 259,750	\$ 185,734
Weighted average common shares outstanding (basic)	164,364	164,278	164,312	164,229
Weighted average common shares outstanding (diluted)	164,364	164,278	164,340	164,258
Net income (loss) per common share (basic and diluted)	\$ (0.09)	\$ (0.66)	\$ 1.58	\$ 1.13

See Notes to Consolidated Statements of Income on page 11.



NOTES TO CONSOLIDATED STATEMENTS OF INCOME

(dollar amounts in thousands, except share data)

- (1) As of December 31, 2019, we owned 329 hotels; 327 of these hotels were managed by hotel operating companies and two hotels were leased to hotel operating companies. As of December 31, 2019, we also owned 816 net lease properties. Our consolidated statements of income include hotel operating revenues and expenses of managed hotels and rental income and other operating expenses from our leased hotels and net lease properties. Certain of our managed hotels had net operating results that were, in the aggregate, \$48,897 and \$31,610 less than the minimum returns due to us for the three months ended December 31, 2019 and 2018, respectively, and \$96,744 and \$50,203 less than the minimum returns due to us for the years ended December 31, 2019 and 2018, respectively. When managers of these hotels are required to fund the shortfalls under the terms of our management agreements or their guarantees, we reflect such fundings (including security deposit applications) in our consolidated statements of income as a reduction of hotel operating expenses. We reduced hotel operating expenses by \$15,907 and \$6,748 for the three months ended December 31, 2019 and 2018, respectively, and \$29,897 and \$5,569 for the years ended December 31, 2019 and 2018, respectively. When we reduce the amounts of the security deposit we hold for any of our operating agreements for payment deficiencies, it does not result in additional cash flows to us of the deficiency amounts, but reduces the refunds due to the respective tenants or managers who have provided us with these deposits upon expiration of the applicable operating agreement. The security deposits are non-interest bearing and are not held in escrow. We had shortfalls at certain of our managed hotel portfolios not funded by the managers of these hotels under the terms of our management agreements of \$28,374 and \$15,981 for the three months ended December 31, 2019 and 2018, respectively, and \$69,929 and \$44,634 for the years ended December 31, 2019 and 2018, respectively, which represent the unguaranteed portions of our minimum returns from our Sonesta and Wyndham Hotels & Resorts, Inc., or Wyndham, agreements. Certain of our managed hotel portfolios had net operating results that were, in the aggregate, \$10,702 and \$35,464 more than the minimum returns due to us for the years ended December 31, 2019 and 2018, respectively. The net operating results of SVC's managed hotel portfolios did not exceed the minimum returns due to SVC for either of the three months ended December 31, 2019 and 2018. Certain of our guarantees and our security deposits may be replenished by a share of future cash flows from the applicable hotel operations in excess of the minimum returns due to us pursuant to the terms of the applicable agreements. When our guarantees and security deposits are replenished by cash flows from hotel operations, we reflect such replenishments in our consolidated statements of income as an increase to hotel operating expenses. We had \$734 and \$10,743 of guaranty and security deposit replenishments for the years ended December 31, 2019 and 2018, respectively. There were no such replenishments for either of the three months ended December 31, 2019 or 2018.
- (2) We reduced rental income by \$3,351 and \$10,719 for the three months and year ended December 31, 2019, respectively, and increased rental income by \$3,150 and \$12,509 for the three months and year ended December 31, 2018, respectively, to record scheduled rent changes under certain of SVC's leases, the deferred rent obligations under SVC's leases with TA and the estimated future payments to SVC under its leases with TA for the cost of removing underground storage tanks on a straight line basis. Rental income also includes \$4,238 and \$3,695 in both the three months and years ended December 31, 2019 and 2018, respectively, of percentage rental income.
- (3) Various percentages of total sales at certain of our hotels are escrowed as reserves for future renovations or refurbishments, or FF&E reserve escrows. We own all the FF&E reserve escrows for our hotels. We report deposits by our tenants into the escrow accounts under our hotel leases as FF&E reserve income. We do not report the amounts which are escrowed as FF&E reserves for our managed hotels as FF&E reserve income.
- (4) General and administrative expense for the three months and year ended December 31, 2019 includes a \$1,997 loss contingency for an expected settlement of a historical pension withdrawal liability for a hotel we rebranded. Incentive fees under our business management agreement with RMR LLC are payable after the end of each calendar year, are calculated based on common share total return, as defined, and are included in general and administrative expense in our consolidated statements of income. In calculating net income in accordance with GAAP, we recognize estimated business management incentive fee expense, if any, in the first, second and third quarters. Although we recognize this expense, if any, in the first, second and third quarters for purposes of calculating net income, we do not include these amounts in the calculation of Normalized FFO or Adjusted EBITDA until the fourth quarter, which is when the business management incentive fee expense amount for the year, if any, is determined. General and administrative expenses include \$53,635 of business management incentive fee expense for the three months and year ended December 31, 2018. No business management incentive fee expense was recorded for the year ended December 31, 2019.
- (5) Acquisition and transaction related costs represents costs related to our exploration of possible financing transactions.
- (6) We recorded a \$39,296 loss on asset impairment during the three months ended December 31, 2019 to reduce the carrying value of 19 net lease properties to their estimated fair value less costs to sell and two hotels to their estimated fair value.
- (7) We recorded a \$159,535 gain on sale of real estate during the year ended December 31, 2019 in connection with the sales of 20 travel centers.
- (8) Unrealized gains and (losses) on equity securities, net represent the adjustment required to adjust the carrying value of our investments in RMR Inc., which we sold in July 2019, and TA common shares to their fair value.
- (9) We recorded a loss of \$8,451 on early extinguishment of debt in the year ended December 31, 2019 related to the termination of a term loan commitment we arranged in connection with our acquisition of a net lease portfolio. We also recorded a loss of \$160 on early extinguishment of debt in the year ended December 31, 2018 in connection with amending our revolving credit facility and term loan.



CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands)

	For the Year Ended December 31,	
	2019	2018
Cash flows from operating activities:		
Net income	\$ 259,750	\$ 185,734
Adjustments to reconcile net income to cash provided by operating activities:		
Depreciation and amortization	428,448	403,077
Amortization of debt issuance costs and debt discounts and premiums as interest	11,117	10,177
Straight line rental income	10,719	(12,509)
Security deposits replenished (utilized)	(23,549)	6,740
Loss on early extinguishment of debt	8,451	160
Loss on asset impairment	39,296	—
Unrealized losses on equity securities, net	40,461	16,737
Equity in earnings of an investee	(393)	(515)
Distribution of earnings from Affiliates Insurance Company	2,423	—
Gain on sale of real estate	(159,535)	—
Deferred income taxes	(127)	(1,047)
Other non-cash (income) expense, net	(614)	(2,713)
Changes in assets and liabilities:		
Due from related persons	3,272	(572)
Other assets	(11,385)	6,200
Accounts payable and other liabilities	60,484	5,824
Due to related persons	(51,096)	(20,340)
Net cash provided by operating activities	<u>617,722</u>	<u>596,953</u>
Cash flows from investing activities:		
Real estate acquisitions and deposits	(2,713,191)	(127,703)
Real estate improvements	(150,531)	(182,862)
Hotel managers' purchases with restricted cash	(208,241)	(135,177)
Hotel managers' deposit of insurance proceeds into restricted cash	25,000	18,000
Net proceeds from sale of real estate	816,450	—
Distributions in excess of earnings from Affiliates Insurance Company	6,577	—
Proceeds from sale of equity securities	<u>93,892</u>	<u>—</u>
Net cash used in investing activities	<u>(2,130,044)</u>	<u>(427,742)</u>
Cash flows from financing activities:		
Proceeds from issuance of senior unsecured notes, after discounts and premiums	1,693,879	389,976
Borrowings under unsecured revolving credit facility	1,124,000	517,000
Repayments of unsecured revolving credit facility	(924,000)	(738,000)
Deferred financing costs	(21,882)	(12,242)
Repurchase of common shares	(800)	(606)
Distributions to common shareholders	(353,619)	(346,832)
Net cash provided by (used in) financing activities	<u>1,517,578</u>	<u>(190,704)</u>
Decrease in cash and cash equivalents and restricted cash	5,256	(21,493)
Cash and cash equivalents and restricted cash at beginning of period	<u>76,003</u>	<u>97,496</u>
Cash and cash equivalents and restricted cash at end of period	<u>\$ 81,259</u>	<u>\$ 76,003</u>
Supplemental disclosure of cash and cash equivalents and restricted cash:		
Cash and cash equivalents	\$ 27,633	\$ 25,966
Restricted cash	<u>53,626</u>	<u>50,037</u>
Total cash and cash equivalents and restricted cash	<u>\$ 81,259</u>	<u>\$ 76,003</u>
Supplemental cash flow information:		
Cash paid for interest	\$ 191,155	\$ 174,158
Cash paid for income taxes	2,927	3,218



DEBT SUMMARY

As of December 31, 2019

(dollars in thousands)

	Interest Rate	Principal Balance	Maturity Date	Due at Maturity	Years to Maturity
Unsecured Floating Rate Debt:					
\$1,000,000 unsecured revolving credit facility ^{(1) (2)}	2.803%	\$ 377,000	7/15/22	\$ 377,000	2.5
\$400,000 unsecured term loan ^{(2) (3)}	3.041%	400,000	7/15/23	400,000	3.5
Subtotal / weighted average	2.925%	<u>\$ 777,000</u>		<u>\$ 777,000</u>	3.1
Unsecured Fixed Rate Debt:					
Senior unsecured notes due 2021	4.250%	\$ 400,000	2/15/21	\$ 400,000	1.1
Senior unsecured notes due 2022	5.000%	500,000	8/15/22	500,000	2.6
Senior unsecured notes due 2023	4.500%	500,000	6/15/23	500,000	3.5
Senior unsecured notes due 2024	4.650%	350,000	3/15/24	350,000	4.2
Senior unsecured notes due 2024	4.350%	825,000	10/1/24	825,000	4.8
Senior unsecured notes due 2025	4.500%	350,000	3/15/25	350,000	5.2
Senior unsecured notes due 2026	5.250%	350,000	2/15/26	350,000	6.1
Senior unsecured notes due 2026	4.750%	450,000	10/1/26	450,000	6.8
Senior unsecured notes due 2027	4.950%	400,000	2/15/27	400,000	7.1
Senior unsecured notes due 2028	3.950%	400,000	1/15/28	400,000	8.0
Senior unsecured notes due 2029	4.950%	425,000	10/1/29	425,000	9.8
Senior unsecured notes due 2030	4.375%	400,000	2/15/30	400,000	10.1
Subtotal / weighted average	4.604%	<u>\$ 5,350,000</u>		<u>\$ 5,350,000</u>	5.6
Total / weighted average ⁽⁴⁾	4.391%	<u><u>\$ 6,127,000</u></u>		<u><u>\$ 6,127,000</u></u>	5.3

- (1) We are required to pay interest on borrowings under our revolving credit facility at a rate of LIBOR plus a premium of 120 basis points per annum. We also pay a facility fee of 25 basis points per annum on the total amount of lending commitments under our revolving credit facility. Both the interest rate premium and facility fee are subject to adjustment based upon changes to our credit ratings. The interest rate listed above is as of December 31, 2019. Subject to the payment of an extension fee and meeting certain other conditions, we may extend the maturity date of our credit facility for two additional six month periods.
- (2) The maximum borrowing availability under our revolving credit facility and term loan combined may be increased to up to \$2,300,000 subject to certain terms and conditions.
- (3) We are required to pay interest on the amount outstanding under our term loan at a rate of LIBOR plus a premium of 135 basis points per annum, subject to adjustment based on changes to our credit ratings. The interest rate listed above is as of December 31, 2019. Our term loan is prepayable without penalty at any time.
- (4) The carrying value of our total debt of \$6,062,547 as of December 31, 2019 is net of unamortized discounts and premiums and certain issuance costs totaling \$64,453.



DEBT MATURITY SCHEDULE

As of December 31, 2019

(dollars in thousands)

Year	Unsecured Floating Rate Debt	Unsecured Fixed Rate Debt	Total ⁽³⁾
2020	\$ —	\$ —	\$ —
2021	—	400,000	400,000
2022	377,000 ⁽¹⁾	500,000	877,000
2023	400,000 ⁽²⁾	500,000	900,000
2024	—	1,175,000	1,175,000
2025	—	350,000	350,000
2026	—	800,000	800,000
2027	—	400,000	400,000
2028	—	400,000	400,000
2029	—	425,000	425,000
2030	—	400,000	400,000
	<u>\$ 777,000</u>	<u>\$ 5,350,000</u>	<u>\$ 6,127,000</u>
Percent of total debt	<u>12.7%</u>	<u>87.3%</u>	<u>100%</u>

- (1) Represents amounts outstanding under our \$1,000,000 revolving credit facility at December 31, 2019. Subject to the payment of an extension fee and meeting certain other conditions, we may extend the maturity date for two additional six month periods.
- (2) Represents amounts outstanding on our term loan at December 31, 2019. Our term loan is prepayable without penalty at any time.
- (3) The carrying value of our total debt of \$6,062,547 as of December 31, 2019 is net of unamortized discounts and premiums and certain issuance costs totaling \$64,453.



LEVERAGE RATIOS, COVERAGE RATIOS AND PUBLIC DEBT COVENANTS

	As of and For the Three Months Ended				
	12/31/2019	9/30/2019	6/30/2019	3/31/2019	12/31/2018
Leverage Ratios:					
Net debt / total gross assets	50.2%	51.8%	40.4%	40.7%	41.4%
Net debt / gross book value of real estate assets	52.0%	56.0%	42.4%	43.0%	44.0%
Secured debt / total assets	0.0%	0.0%	0.0%	0.0%	0.0%
Variable rate debt / Net debt	12.7%	18.2%	11.9%	13.0%	13.7%
Coverage Ratios:					
Adjusted EBITDAre / interest expense	3.1x	4.0x	4.4x	3.9x	3.0x
Net debt / annualized Adjusted EBITDAre ⁽¹⁾	6.7x	6.6x	4.7x	5.3x	7.0x
Public Debt Covenants:					
Total debt / adjusted total assets - allowable maximum 60.0%	49.4%	51.1%	40.4%	40.8%	40.9%
Secured debt / adjusted total assets - allowable maximum 40.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Consolidated income available for debt service ⁽²⁾ / debt service - required minimum 1.50x	2.95x	3.81x	4.22x	3.77x	2.79x
Total unencumbered assets / unsecured debt - required minimum 150%	202.5%	195.8%	247.6%	245.3%	244.3%

(1) We completed the SMTA transaction on September 20, 2019. For purposes of calculating coverage ratios for the three months ended September 30, 2019, we included our pro forma estimates of the annualized Adjusted EBITDAre we expected to be generated from this portfolio. Adjusted EBITDAre for the three months ended December 31, 2018 includes \$53,635 of business management incentive fee expense. Excluding business management incentive fee expense, Adjusted EBITDAre / interest expense and Net debt / annualized Adjusted EBITDAre would have been 4.1x and 5.2x, respectively, for the three months ended December 31, 2018.

(2) Consolidated income available for debt service for the three months ended December 31, 2018 includes \$53,635 of business management incentive fee expense. No business management incentive fee expense was recorded for the three months ended December 31, 2019, September 30, 2019, June 30, 2019 or March 31, 2019.



CAPITAL EXPENDITURE AND RESTRICTED CASH ACTIVITY

(dollars in thousands)

Capital Expenditures

	For the Three Months Ended				
	12/31/2019	9/30/2019	6/30/2019	3/31/2019	12/31/2018
Hotel capital improvements & FF&E Reserve fundings ⁽¹⁾	\$ 119,380	\$ 36,335	\$ 42,612	\$ 44,766	\$ 69,618
Net lease capital improvements	2,295	—	—	—	11,693
Total capital improvements & FF&E Reserve fundings	<u>\$ 121,675</u>	<u>\$ 36,335</u>	<u>\$ 42,612</u>	<u>\$ 44,766</u>	<u>\$ 81,311</u>

Restricted Cash

	As of and For the Three Months Ended				
	12/31/2019	9/30/2019	6/30/2019	3/31/2019	12/31/2018
Total restricted cash (beginning of period)	\$ 53,519	\$ 37,792	\$ 75,129	\$ 50,037	\$ 65,644
Manager deposits into FF&E Reserve	18,100	46,618	21,484	11,335	20,213
SVC fundings into FF&E Reserve:					
Marriott No. 1	1,577	1,252	934	13,593	7,281
Marriott No. 234	9,300	—	9,600	9,000	2,675
IHG	25,100	—	—	—	—
Radisson	—	1,891	6,532	10,611	—
Hotel improvements funded from FF&E Reserves	<u>(53,970)</u>	<u>(34,034)</u>	<u>(48,973)</u>	<u>(46,361)</u>	<u>(45,776)</u>
FF&E reserves (end of period)	53,626	53,519	64,706	48,215	50,037
SVC sale proceeds ⁽²⁾	—	—	(26,914)	26,914	—
Total restricted cash (end of period)	<u>\$ 53,626</u>	<u>\$ 53,519</u>	<u>\$ 37,792</u>	<u>\$ 75,129</u>	<u>\$ 50,037</u>

(1) Includes amounts we funded into our FF&E reserves and amounts directly reimbursed to our hotel managers for capital expenditures.

(2) Represents a portion of the proceeds from our sales of 20 travel centers in January 2019 restricted for the purpose of facilitating a tax deferred like-kind exchange pursuant to Section 1031 of the Internal Revenue Code of 1986, as amended, which was completed in the second quarter of 2019.



PROPERTY ACQUISITION AND DISPOSITION INFORMATION SINCE JANUARY 1, 2019

(dollars in thousands except per room and per sq. ft. data)

ACQUISITIONS:

Date Acquired	Properties	Brand	Location	Number of Rooms or Suites (Hotels) / Square Footage (Net Lease)	Operating Agreement	Purchase Price ⁽¹⁾	Average Purchase Price per Room or Suite / Square Foot
2/22/2019	1	Kimpton Hotel Palomar	Washington, D.C.	335	IHG	\$ 141,450	\$ 422
5/7/2019	1	Crowne Plaza	Milwaukee, WI	198	IHG	30,000	152
8/1/2019	—	Land	Southington, CT	—	TA	66	—
9/20/2019	767	Various ⁽²⁾	Various	12,372,762	Various	2,482,382	201
10/9/2019	1	Kimpton Hotel Palomar	Chicago, IL	261	IHG	55,000	211
Total / Weighted Average	<u>770</u>			<u>794 / 12,372,762</u>		<u>\$ 2,708,898</u>	<u>\$285 / \$201</u>

(1) Represents cash purchase price and excludes acquisition related costs.

(2) On September 20, 2019, we acquired a portfolio of net lease assets located in 45 states from SMTA. The purchase price represents our total consideration paid including transaction related costs.

DISPOSITIONS:

Date Disposed	Properties	Brand	Location	Square Footage	Former Operating Agreement	Sales Price ⁽¹⁾	Average Sales Price per Square Foot
1/17/2019	9	TA	Various ⁽²⁾	250,977	Various	\$ 140,510	\$ 560
1/23/2019	8	TA & Petro	Various ⁽²⁾	217,826	Various	137,810	633
1/29/2019	3	TA	Various ⁽²⁾	72,680	Various	29,880	411
10/22/2019	1	HOM Furniture	Hermantown, MN	103,631	HOM Furniture	6,250	60
10/29/2019	1	Station Casinos	Las Vegas, NV	138,558	Station Casino Inc.	57,000	411
11/14/2019	1	N/A	Colby, KS	6,900	Vacant	590	86
11/25/2019	123	Various	Various	2,429,333	Various	435,104	179
12/16/2019	2	Rick Johnson Auto & Tire	Naples, FL	8,980	Rick Johnson Auto & Tire	1,818	202
12/30/2019	2	Pine Creek Medical Center	Dallas, TX	85,839	Pine Creek Medical Center	12,250	143
1/28/2020	1	Vacant	Gothenburg, NE	31,978	Vacant	585	18
2/6/2020	1	Vacant	Rochester, MN	90,503	Vacant	2,600	29
2/13/2020	1	Vacant	Ainsworth, NE	32,901	Vacant	775	24
2/14/2020	1	Vacant	DeKalb, IL	5,052	Vacant	1,050	208
Total / Weighted Average	<u>154</u>			<u>3,475,158</u>		<u>\$ 826,222</u>	<u>\$ 238</u>

(1) Represents cash sales price and excludes closing related costs.

(2) We sold 20 travel centers that we had leased under our TA nos. 1, 2, 3, 4 and 5 agreements.



CALCULATION OF EBITDA, EBITDAre AND ADJUSTED EBITDAre

(in thousands)

	For the Three Months Ended					For the Year Ended December 31,	
	12/31/2019	9/30/2019	6/30/2019	3/31/2019	12/31/2018	2019	2018
Net income (loss)	\$ (14,893)	\$ 40,074	\$ 8,782	\$ 225,787	\$ (108,860)	\$ 259,750	\$ 185,734
Add (Less): Interest expense	73,384	52,375	49,601	49,766	49,624	225,126	195,213
Income tax expense (benefit)	1,527	467	(260)	1,059	(754)	2,793	1,195
Depreciation and amortization	126,727	103,160	99,196	99,365	102,769	428,448	403,077
EBITDA	186,745	196,076	157,319	375,977	42,779	916,117	785,219
Add (Less): Gain on sale of real estate ⁽¹⁾	—	—	—	(159,535)	—	(159,535)	—
Loss on asset impairment ⁽²⁾	39,296	—	—	—	—	39,296	—
EBITDAre	226,041	196,076	157,319	216,442	42,779	795,878	785,219
Add (Less): General and administrative expense paid in common shares ⁽³⁾	480	1,068	865	436	909	2,849	3,187
Estimated business management incentive fee ⁽⁴⁾	—	—	—	—	—	—	—
Acquisition and transaction related costs ⁽⁵⁾	1,795	—	—	—	—	1,795	—
Loss on early extinguishment of debt ⁽⁶⁾	—	8,451	—	—	—	8,451	160
Unrealized gains and losses on equity securities, net ⁽⁷⁾	(3,300)	3,950	60,788	(20,977)	106,085	40,461	16,737
Loss contingency ⁽⁸⁾	1,997	—	—	—	—	1,997	—
Adjusted EBITDAre	<u>\$ 227,013</u>	<u>\$ 209,545</u>	<u>\$ 218,972</u>	<u>\$ 195,901</u>	<u>\$ 149,773</u>	<u>\$ 851,431</u>	<u>\$ 805,303</u>

(1) We recorded a \$159,535 gain on sale of real estate during the three months ended March 31, 2019 in connection with the sales of 20 travel centers.

(2) We recorded a \$39,296 loss on asset impairment during the three months ended December 31, 2019 to reduce the carrying value of 19 net lease properties to their estimated fair value less costs to sell and two hotels to their estimated fair value.

(3) Amounts represent the equity compensation awarded to our trustees, our officers and certain other employees of RMR LLC.

(4) Incentive fees under our business management agreement with RMR LLC are payable after the end of each calendar year, are calculated based on common share total return, as defined, and are included in general and administrative expense in our consolidated statements of income. In calculating net income (loss) in accordance with GAAP, we recognize estimated business management incentive fee expense, if any, in the first, second and third quarters. Although we recognize this expense, if any, in the first, second and third quarters for purposes of calculating net income (loss), we do not include these amounts in the calculation of Adjusted EBITDAre until the fourth quarter, which is when the business management incentive fee expense amount for the year, if any, is determined. Adjusted EBITDAre includes business management incentive fee expense of \$53,635 for the three months ended December 31, 2018. No business management incentive fee expense was recorded for 2019.

(5) Acquisition and transaction related costs represents costs related to our exploration of possible financing transactions.

(6) We recorded a loss of \$8,451 on early extinguishment of debt in the three months ended September 30, 2019 related to the termination of a term loan commitment we arranged in connection with the acquisition of a net lease portfolio. We also recorded a \$160 loss on early extinguishment of debt in the three months ended June 30, 2018 in connection with the amendment of our revolving credit facility and term loan.

(7) Unrealized gains and (losses) on equity securities, net represent the adjustment required to adjust the carrying value of our investments in RMR Inc., which we sold in July 2019, and TA common shares to their fair value.

(8) We recorded a \$1,997 loss contingency during the three months ended December 31, 2019 for an expected settlement of a historical pension withdrawal liability for a hotel we rebranded.



CALCULATION OF FFO AND NORMALIZED FFO

(amounts in thousands, except per share data)

	For the Three Months Ended					For the Year Ended December 31,	
	12/31/2019	9/30/2019	6/30/2019	3/31/2019	12/31/2018	2019	2018
Net income (loss)	\$ (14,893)	\$ 40,074	\$ 8,782	\$ 225,787	\$ (108,860)	\$ 259,750	\$ 185,734
Add (Less): Depreciation and amortization	126,727	103,160	99,196	99,365	102,769	428,448	403,077
Gain on sale of real estate ⁽¹⁾	—	—	—	(159,535)	—	(159,535)	—
Loss on asset impairment ⁽²⁾	39,296	—	—	—	—	39,296	—
Unrealized gains and losses on equity securities, net ⁽³⁾	(3,300)	3,950	60,788	(20,977)	106,085	40,461	16,737
FFO	147,830	147,184	168,766	144,640	99,994	608,420	605,548
Add Acquisition and transaction related costs ⁽⁴⁾	1,795	—	—	—	—	1,795	—
Loss on early extinguishment of debt ⁽⁵⁾	—	8,451	—	—	—	8,451	160
Loss contingency ⁽⁶⁾	1,997	—	—	—	—	1,997	—
Normalized FFO	<u>\$ 151,622</u>	<u>\$ 155,635</u>	<u>\$ 168,766</u>	<u>\$ 144,640</u>	<u>\$ 99,994</u>	<u>\$ 620,663</u>	<u>\$ 605,708</u>
Weighted average shares outstanding (basic)	164,364	164,321	164,284	164,278	164,278	164,312	164,229
Weighted average shares outstanding (diluted)	164,364	164,348	164,326	164,322	164,278	164,340	164,258
Basic and diluted per share common share amounts:							
Net income (loss)	\$ (0.09)	\$ 0.24	\$ 0.05	\$ 1.37	\$ (0.66)	\$ 1.58	\$ 1.13
FFO	\$ 0.90	\$ 0.90	\$ 1.03	\$ 0.88	\$ 0.61	\$ 3.70	\$ 3.69
Normalized FFO	\$ 0.92	\$ 0.95	\$ 1.03	\$ 0.88	\$ 0.61	\$ 3.78	\$ 3.69

- (1) We recorded a \$159,535 gain on sale of real estate in the three months ended March 31, 2019, in connection with the sales of 20 travel centers.
- (2) We recorded a \$39,296 loss on asset impairment during the three months ended December 31, 2019 to reduce the carrying value of 19 net lease properties to their estimated fair value less costs to sell and two hotels to their estimated fair value.
- (3) Unrealized gains and (losses) on equity securities, net represent the adjustment required to adjust the carrying value of our investments in RMR Inc., which we sold in July 2019, and TA common shares to their fair value.
- (4) Acquisition and transaction related costs represents costs related to our exploration of possible financing transactions.
- (5) We recorded a loss of \$8,451 on early extinguishment of debt in the three months ended September 30, 2019 related to the termination of a term loan commitment we arranged in connection with our acquisition of a net lease portfolio. We also recorded a \$160 loss on early extinguishment of debt in the three months ended June 30, 2018 in connection with the amendment of our revolving credit facility and term loan.
- (6) We recorded a \$1,997 loss contingency during the three months ended December 31, 2019 for an expected settlement of a historical pension withdrawal liability for a hotel we rebranded.



PORTFOLIO INFORMATION



Sonesta Resort
Hilton Head Island, SC
Operator: Sonesta
Guest Rooms: 340

PORTFOLIO SUMMARY

As of December 31, 2019

(dollars in thousands)

Number of Properties

Hotel Properties	329
Net Lease Properties	816
Total Properties	1,145

Diversification Facts

Tenants/Operators	200
Brands	151
Industries	24
States ⁽²⁾	47

Investments

Hotels	\$ 7,009,999
Net Lease Properties	5,276,139
Total Investments	\$ 12,286,138

Annualized Minimum Return and Rent

Hotels	\$ 617,158
Net Lease Properties	381,679
Total Annualized Minimum Returns and Rents	\$ 998,837

Minimum Return/Rent Coverage ⁽³⁾

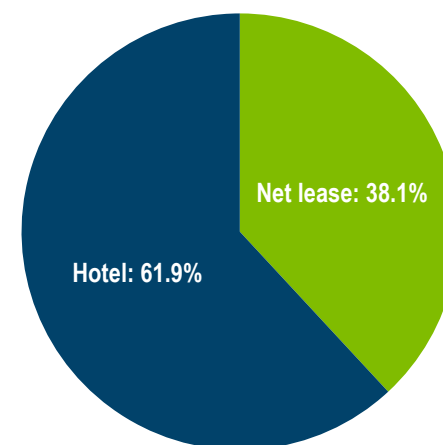
Hotels	0.86x
Net Lease	2.32x
Total Portfolio	1.42x

(1) Based on the annualized Minimum Returns and Rents.

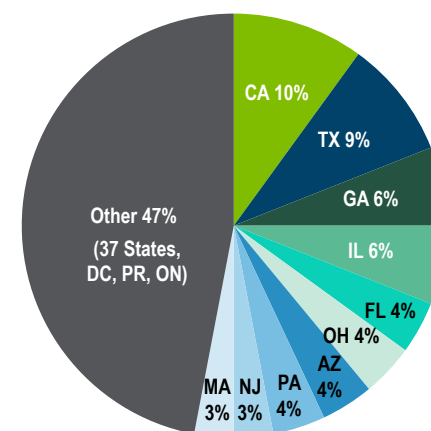
(2) We also own one property in Washington D.C., two in Canada and one in Puerto Rico.

(3) Coverage data amounts include data for certain properties for periods prior to when we acquired them.

Portfolio composition ⁽¹⁾



Geographical Diversification ⁽¹⁾



CONSOLIDATED PORTFOLIO BY BRAND AFFILIATION

As of December 31, 2019

(dollars in thousands except per room and sq. ft. data)

Brand Affiliation	Number of Properties	Percent of Total Number of Properties	Number of Rooms or Suites (Hotels) / Square Footage (Net Lease)	Percent of Total Number of Rooms or Suites (Hotels) / Square Footage (Net Lease)	Investment ⁽¹⁾	Percent of Total Investment	Investment Per Room / SF	Annual Minimum Return / Rent ⁽¹⁾	Percent of Total Annual Minimum Return / Rent
IHG	103	9.0%	17,154	33.4 %	\$ 2,377,821	19.4%	\$ 139	\$ 216,239	21.6 %
Marriott	122	10.7%	17,086	33.2 %	1,859,836	15.1%	109	192,774	19.3 %
Sonesta	53	4.6%	9,532	18.6 %	1,963,497	16.0%	206	146,800	14.7 %
Hyatt	22	1.9%	2,724	5.3 %	301,942	2.5%	111	22,037	2.2 %
Radisson	9	0.8%	1,939	3.8 %	289,139	2.4%	149	20,442	2.0 %
Wyndham	20	1.7%	2,914	5.7 %	217,764	1.8%	75	18,866	1.9 %
Subtotal/Average Hotels	329	28.7%	51,349	100.0 %	7,009,999	57.2%	137	617,158	61.7 %
TravelCenters of America	134	11.7%	3,720,693	25.0 %	2,281,589	18.6%	613	167,990	16.8 %
Petro Stopping Centers	45	3.9%	1,470,004	9.9 %	1,021,226	8.3%	695	78,099	7.8 %
AMC Theatres	14	1.2%	696,471	4.7 %	123,553	1.0%	177	10,565	1.1 %
The Great Escape	14	1.2%	542,666	3.6 %	98,242	0.8%	181	7,140	0.7 %
Life Time Fitness	3	0.3%	420,335	2.8 %	92,617	0.8%	220	5,246	0.5 %
Buehler's Fresh Foods	5	0.4%	502,727	3.4 %	76,536	0.6%	152	5,143	0.5 %
Heartland Dental	59	5.2%	234,274	1.6 %	61,120	0.5%	261	4,427	0.4 %
Pizza Hut	62	5.4%	174,033	1.2 %	61,434	0.5%	353	4,384	0.4 %
Regal Cinemas	6	0.5%	266,546	1.8 %	44,476	0.4%	167	3,658	0.4 %
Express Oil Change	23	2.0%	83,825	0.6 %	49,724	0.4%	593	3,379	0.3 %
Other ⁽²⁾	451	39.5%	6,775,393	45.4 %	1,365,622	10.9%	202	91,648	9.4 %
Subtotal/Average Net Lease ⁽³⁾	816	71.3%	14,886,967	100.0 %	5,276,139	42.8%	354	381,679	38.3 %
Total/Average	1,145	100.0%	51,349 / 14,886,967	100% / 100%	\$ 12,286,138	100.0%	\$137 / \$354	\$ 998,837	100.0 %

(1) Includes 19 net lease properties with a carrying value of \$87,493 and annual minimum rent of \$5,625 we have classified as held for sale.

(2) Other includes 121 distinct brands with an average investment of \$11,286 and average annual minimum rent of \$748.

(3) The brands listed in the table above represent the top 10 net lease brands as a percentage of total annual minimum rent as of December 31, 2019.



CONSOLIDATED PORTFOLIO DIVERSIFICATION BY INDUSTRY

As of December 31, 2019

(dollars in thousands)

Industry	No. of Properties	Rooms/ Square Footage	Investments ⁽¹⁾	Percent of Total Investment	Annual Minimum Return/ Rent ⁽¹⁾	Percent of Total Annualized Minimum Return/Rent
1. Hotels	329	51,349	\$ 7,009,999	57.0%	\$ 617,158	61.7%
2. Travel Centers	182	5,238,766	3,344,496	27.2%	249,209	24.9%
3. Restaurants-Quick Service	249	748,894	313,578	2.6%	20,939	2.1%
4. Movie Theaters	25	1,273,349	211,698	1.7%	17,922	1.8%
5. Restaurants-Casual Dining	63	447,391	227,278	1.8%	13,535	1.4%
6. Health and Fitness	14	859,838	188,161	1.5%	11,166	1.1%
7. Medical/Dental Office	71	409,706	118,098	1.0%	8,895	0.9%
8. Miscellaneous Retail	19	598,731	114,433	0.9%	8,866	0.9%
9. Grocery	19	1,020,819	129,219	1.1%	8,587	0.9%
10. Automotive Parts and Service	63	210,152	96,496	0.8%	6,531	0.7%
11. Apparel	2	845,297	81,000	0.7%	5,891	0.6%
12. Automotive Dealers	9	172,251	64,756	0.5%	4,664	0.5%
13. Entertainment	4	199,853	61,436	0.5%	4,221	0.4%
14. Educational Services	9	220,758	55,647	0.4%	4,074	0.4%
15. Sporting Goods	3	331,864	52,022	0.4%	3,489	0.3%
16. Miscellaneous Manufacturing	7	763,312	32,873	0.3%	2,402	0.2%
17. Building Materials	27	458,492	31,124	0.3%	2,113	0.2%
18. Car Washes	5	41,456	28,658	0.2%	2,076	0.2%
19. Drug Stores and Pharmacies	8	82,543	23,970	0.2%	1,646	0.2%
20. Other	3	116,129	8,282	0.1%	2,502	0.3%
21. Home Furnishings	6	347,272	47,454	0.4%	1,217	0.1%
22. Legal Services	5	25,429	11,362	0.1%	993	0.1%
23. General Merchandise	3	99,233	7,492	0.1%	555	0.1%
24. Dollar Stores	3	27,593	2,971	—%	186	—%
25. Vacant	17	347,839	23,635	0.2%	—	—%
Total	1,145	51,349 / 14,886,967	\$ 12,286,138	100.0%	\$ 998,837	100.0%

(1) Includes 19 net lease properties with a carrying value of \$87,493 and annual minimum rent of \$5,625 we have classified as held for sale.



HOTEL PORTFOLIO BY BRAND

As of December 31, 2019
(dollars in thousands)

Brand	Manager	Number of Hotels	Percent of Total Number of Hotels	Number of Rooms or Suites	Percent of Total Number of Rooms or Suites	Investment	Percent of Total Hotel Investment	Investment Per Room or Suite
Courtyard by Marriott®	Marriott	71	21.8%	10,265	19.9%	\$ 1,020,831	14.4%	\$ 99
Royal Sonesta Hotels®	Sonesta	7	2.1%	2,666	5.2%	885,655	12.5%	332
Sonesta ES Suites®	Sonesta	39	11.9%	4,731	9.2%	649,316	9.3%	137
Crowne Plaza®	IHG	11	3.3%	4,141	8.1%	643,913	9.2%	155
Candlewood Suites®	IHG	61	18.5%	7,553	14.7%	603,372	8.6%	80
Residence Inn by Marriott®	Marriott	35	10.6%	4,488	8.7%	562,374	8.0%	125
Kimpton® Hotels & Restaurants	IHG	5	1.5%	1,421	2.8%	482,474	6.9%	340
Sonesta Hotels & Resorts®	Sonesta	7	2.1%	2,135	4.2%	428,526	6.1%	201
Staybridge Suites®	IHG	20	6.1%	2,481	4.8%	355,159	5.1%	143
Hyatt Place®	Hyatt	22	6.7%	2,724	5.3%	301,942	4.3%	111
Radisson® Hotels & Resorts and Radisson Blu®	Radisson	6	1.8%	1,509	2.9%	235,724	3.4%	156
InterContinental Hotels and Resorts®	IHG	3	0.9%	804	1.6%	219,021	3.1%	272
Wyndham Hotels and Resorts® and Wyndham Grand®	Wyndham	4	1.2%	1,158	2.3%	115,401	1.7%	100
Marriott® Hotel	Marriott	2	0.6%	748	1.5%	131,798	1.9%	176
TownePlace Suites by Marriott®	Marriott	12	3.6%	1,321	2.6%	118,926	1.7%	90
Hawthorn Suites®	Wyndham	16	4.9%	1,756	3.4%	102,363	1.5%	58
Holiday Inn®	IHG	3	0.9%	754	1.5%	73,883	1.1%	98
Country Inns & Suites® by Radisson	Radisson	3	0.9%	430	0.8%	53,415	0.8%	124
SpringHill Suites by Marriott®	Marriott	2	0.6%	264	0.5%	25,906	0.4%	98
Total/Average Hotels		329	100.0%	51,349	100.0%	\$ 7,009,999	100.0%	\$ 137



HOTEL OPERATING AGREEMENT INFORMATION

As of December 31, 2019

(dollars in thousands)

IHG - We lease 102 IHG branded hotels (20 Staybridge Suites®, 61 Candlewood Suites®, two InterContinental®, 11 Crowne Plaza®, three Holiday Inn® and five Kimpton® Hotels & Restaurants) in 30 states in the U.S., the District of Columbia and Ontario, Canada to one of our wholly owned taxable REIT subsidiaries, or TRSs. These 102 hotels are managed by subsidiaries of IHG under a combination management agreement. We lease one additional InterContinental® branded hotel in Puerto Rico to a subsidiary of IHG. The annual minimum return amount presented in the table on slide 22 includes \$7,908 of minimum rent related to the leased Puerto Rico hotel. The management agreement and the lease expire in 2036; IHG has two renewal options for 15 years each for all, but not less than all, of the hotels.

As of December 31, 2019, we held a security deposit of \$75,717 under this agreement to cover payment shortfalls of our minimum return. This security deposit, if utilized, may be replenished and increased up to \$100,000 from the hotels' available cash flows in excess of our minimum return and certain management fees. Under this agreement, IHG is required to maintain a minimum security deposit of \$37,000.

In addition to our minimum return, this management agreement provides for an annual additional return payment to us of \$12,067 from the hotels' available cash flows after payment of hotel operating expenses, funding of the required FF&E reserve, if any, payment of our minimum return, payment of certain management fees and replenishment and expansion of the security deposit. In addition, the agreement provides for payment to us of 50% of the hotels' available cash flows after payment to us of the annual additional return amount. These additional return amounts are not guaranteed or secured by the security deposit we hold.

Marriott - On December 31, 2019, we entered into agreements with Marriott which combined our three then existing Marriott operating agreements, historically referred to as our Marriott Nos. 1, 234 and 5 agreements, into a single portfolio for a 16-year term commencing January 1, 2020. The Marriott Nos. 1, 234 and 5 agreements included 122 hotels, provided for aggregate annual minimum returns and rents due to us of \$192,774 and were scheduled to expire on December 31, 2024, 2025 and 2019, respectively. As of January 1, 2020, we leased our 122 Marriott branded hotels (two full service Marriott®, 35 Residence Inn by Marriott®, 71 Courtyard by Marriott®, 12 TownePlace Suites by Marriott® and two SpringHill Suites by Marriott® hotels) in 31 states to one of our TRSs. The hotels under the Marriott agreement are managed by subsidiaries of Marriott and require aggregate annual minimum returns of \$190,573. The Marriott Agreement is scheduled to expire in 2035 and Marriott has two renewal options for 10 years each for all, but not less than all, of the hotels.

We originally held a security deposit of \$64,700 under this agreement to cover payment shortfalls of our minimum return. As of December 31, 2019, the available balance of this security deposit was \$33,445. This security deposit may be replenished from a share of the hotels' available cash flows in excess of our minimum return and certain management fees. Marriott has also provided us with a \$30,000 limited guaranty to cover payment shortfalls up to 85% of our minimum return after the available security deposit balance has been depleted. This limited guaranty expires in 2026.

In addition to our minimum return, this agreement provides for payment to us of 60% of the hotels' available cash flows after payment of hotel operating expenses, funding of the required FF&E reserve, payment of our minimum return, payment of certain management fees and replenishment of the security deposit. This additional return amount is not guaranteed or secured by the security deposit.



HOTEL OPERATING AGREEMENT INFORMATION

As of December 31, 2019

(dollars in thousands)

Sonesta - We lease our 53 Sonesta branded hotels (seven Royal Sonesta® Hotels, seven Sonesta Hotels & Resorts® and 39 Sonesta ES Suites® hotels) in 26 states to one of our TRSs. The hotels are managed by Sonesta under a combination management agreement which expires in 2037; Sonesta has two renewal options for 15 years each for all, but not less than all, of these 51 hotels. The remaining management agreements for two hotels expire on December 31, 2020 and include one year renewals.

We have no security deposit or guaranty from Sonesta. Accordingly, payment by Sonesta of the minimum return due to us under this management agreement is limited to the hotels' available cash flows after the payment of operating expenses, including certain management fees, and we are financially responsible for operating cash flows deficits, if any.

In addition to our minimum return, this management agreement provides for payment to us of 80% of the hotels' available cash flows after payment of hotel operating expenses, management fees to Sonesta, our minimum return, an imputed FF&E reserve to us and reimbursement of operating loss or working capital advances, if any.

We lease 48 vacation units in the Chicago, IL Sonesta hotel to a subsidiary of Wyndham Destinations, Inc. (NYSE: WYND), or Destinations, under a lease that expires in on March 31, 2020, at which time Destinations will vacate the leased space.

On February 27, 2020, we entered into a transaction agreement with Sonesta pursuant to which we and Sonesta agreed to modify our existing business arrangements, as follows:

- We and Sonesta have agreed to sell, rebrand or repurpose all 39 SVC owned extended stay hotels managed by Sonesta with an aggregate carrying value of \$480,547, which currently require aggregate annual minimum returns of \$49,467. As the hotels are sold, rebranded or repurposed, our annual minimum returns due from Sonesta will decrease by the applicable amount allocated to each hotel;
- Sonesta will continue to manage 14 full-service hotels owned by us and the annual minimum returns due for these hotels will be reduced from \$99,013 to \$69,013;
- We received an approximately 34% equity interest in Sonesta;
- The amended management agreements require that up to 5% of hotel gross revenue be escrowed for future capital expenditures as "FF&E reserves," subject to available cash flow after payment of our minimum returns;
- The performance termination provisions under the Sonesta agreements were modified to a portfolio wide performance test for determining whether the management agreement for any of our full-service hotels managed by Sonesta may be terminated for performance reasons and the non-economic provisions that previously allowed us to terminate an individual management agreement were removed; and
- The initial expiration dates of the management agreements for our full-service hotels located in Chicago, IL and Irvine, CA and managed by Sonesta were extended to align with the remainder of the Sonesta portfolio and now expire in January 2037.

Except as described above, the economic terms of the Sonesta agreements are consistent with the historical Sonesta agreements.



HOTEL OPERATING AGREEMENT INFORMATION

As of December 31, 2019

(dollars in thousands)

Hyatt - We lease our 22 Hyatt Place® branded hotels in 14 states to one of our TRSs. The hotels are managed by a subsidiary of Hyatt Hotel Corporation, or Hyatt, under a combination management agreement that expires in 2030; Hyatt has two renewal options for 15 years each for all, but not less than all, of the hotels.

We have a limited guaranty of \$50,000 under this agreement to cover payment shortfalls of our minimum return. As of December 31, 2019, the available Hyatt guaranty was \$19,655. The guaranty is limited in amount but does not expire in time and may be replenished from a share of the hotels' available cash flows in excess of our minimum return.

In addition to our minimum return, this management agreement provides for payment to us of 50% of the hotels' available cash flows after payment of operating expenses, funding the required FF&E reserve, payment of our minimum return and reimbursement to Hyatt of working capital and guaranty advances, if any. This additional return is not guaranteed.

Radisson - We lease our nine Radisson branded hotels (four Radisson® Hotels & Resorts, four Country Inns & Suites® by Radisson and one Radisson Blu® hotel) in six states to one of our TRSs and these hotels are managed by a subsidiary of Radisson under a combination management agreement which expires in 2035 and Radisson has two 15 year renewal options for all, but not less than all, of the hotels.

We have a limited guaranty of \$47,523 under this agreement to cover payment shortfalls of our minimum return. As of December 31, 2019, the available Radisson guaranty was \$41,216. The guaranty is limited in amount but does not expire in time and may be replenished from a share of the hotels' available cash flows in excess of our minimum return.

In addition to our minimum return, this management agreement provides for payment to us of 50% of the hotels' available cash flows after payment of operating expenses, funding the required FF&E reserve, payment of our minimum return and reimbursement to Radisson of working capital and guaranty advances, if any. This additional return is not guaranteed.

Wyndham - We lease our 20 Wyndham branded hotels (four Wyndham Hotels and Resorts® and 16 Hawthorn Suites® hotels) in 13 states to one of our TRSs. The hotels are managed by a subsidiary of Wyndham under a combination management agreement which expires in 2020. We have no guarantee or security deposit from Wyndham. Payment by Wyndham is limited to the available cash flows after payment of operating expenses. Wyndham is not entitled to any base management fees for the remainder of the agreement.



HOTEL OPERATING STATISTICS BY OPERATING AGREEMENT (COMPARABLE HOTELS)

	For the Three Months Ended December 31,					For the Year Ended December 31,				
	No. of Hotels ⁽¹⁾	No. of Rooms or Suites	2019	2018	Change	No. of Hotels ⁽¹⁾	No. of Rooms or Suites	2019	2018	Change
ADR										
IHG ⁽¹⁾	97	15,714	\$ 116.34	\$ 117.92	(1.3%)	96	15,597	\$ 118.65	\$ 120.92	(1.9%)
Marriott	122	17,086	133.67	134.49	(0.6%)	122	17,086	137.47	136.65	0.6%
Sonesta ⁽²⁾	51	8,996	132.46	138.06	(4.1%)	51	8,996	138.62	141.62	(2.1%)
Hyatt	22	2,724	103.08	106.23	(3.0%)	22	2,724	108.11	111.17	(2.8%)
Radisson	9	1,939	124.29	130.50	(4.8%)	8	1,579	129.54	128.68	0.7%
Wyndham	20	2,914	79.87	84.17	(5.1%)	20	2,914	82.26	85.13	(3.4%)
All Hotels Total/Average	321	49,373	\$ 122.55	\$ 125.17	(2.1%)	319	48,896	\$ 126.30	\$ 127.67	(1.1%)
OCCUPANCY										
IHG ⁽¹⁾	97	15,714	75.2%	74.2%	1.0 pts	96	15,597	78.1%	78.8%	-0.7 pts
Marriott	122	17,086	67.5%	67.3%	0.2 pts	122	17,086	71.2%	72.2%	-1.0 pts
Sonesta ⁽²⁾	51	8,996	65.1%	63.8%	1.3 pts	51	8,996	69.1%	68.1%	1.0 pts
Hyatt	22	2,724	72.5%	71.3%	1.2 pts	22	2,724	77.3%	78.2%	-0.9 pts
Radisson	9	1,939	68.7%	62.5%	6.2 pts	8	1,579	70.2%	69.8%	0.4 pts
Wyndham	20	2,914	61.6%	55.5%	6.1 pts	20	2,914	65.9%	64.1%	1.8 pts
All Hotels Total/Average	321	49,373	69.5%	68.2%	1.3 pts	319	48,896	73.0%	73.3%	-0.3 pts
RevPAR										
IHG ⁽¹⁾	97	15,714	\$ 87.49	\$ 87.50	—%	96	15,597	\$ 92.67	\$ 95.28	(2.7%)
Marriott	122	17,086	90.23	90.51	(0.3%)	122	17,086	97.88	98.66	(0.8%)
Sonesta ⁽²⁾	51	8,996	86.23	88.08	(2.1%)	51	8,996	95.79	96.44	(0.7%)
Hyatt	22	2,724	74.73	75.74	(1.3%)	22	2,724	83.57	86.93	(3.9%)
Radisson	9	1,939	85.39	81.56	4.7%	8	1,579	90.94	89.82	1.2%
Wyndham	20	2,914	49.20	46.71	5.3%	20	2,914	54.21	54.57	(0.7%)
All Hotels Total/Average	321	49,373	\$ 85.17	\$ 85.37	(0.2%)	319	48,896	\$ 92.20	\$ 93.58	(1.5%)

(1) Excludes eight hotels for the three months ended December 31, 2019 and ten hotels for the year ended December 31, 2019.

(2) Operating data includes data for three hotels for periods prior to when these were managed by Sonesta.

"ADR" is average daily rate; "RevPAR" is room revenue per available room. All operating data presented are based upon the operating results provided by our managers and tenants for the indicated periods. We have not independently verified our managers' or tenants' operating data.



HOTEL OPERATING STATISTICS BY OPERATING AGREEMENT

	No. of Hotels	No. of Rooms or Suites	For the Three Months Ended			For the Year Ended		
			December 31,			December 31,		
			2019	2018	Change	2019	2018	Change
ADR								
IHG ⁽¹⁾	103	17,154	\$ 119.49	\$ 122.12	(2.2%)	\$ 122.41	\$ 125.70	(2.6%)
Marriott	122	17,086	133.67	134.49	(0.6%)	137.47	136.65	0.6%
Sonesta ^{(1) (2)}	53	9,532	133.54	144.80	(7.8%)	144.58	148.75	(2.8%)
Hyatt	22	2,724	103.08	106.23	(3.0%)	108.11	111.17	(2.8%)
Radisson ⁽¹⁾	9	1,939	124.29	130.50	(4.8%)	133.67	133.45	0.2%
Wyndham	20	2,914	79.87	84.17	(5.1%)	82.26	85.13	(3.4%)
All Hotels Total/Average	329	51,349	\$ 123.78	\$ 127.78	(3.1%)	\$ 128.76	\$ 130.73	(1.5%)
OCCUPANCY								
IHG ⁽¹⁾	103	17,154	72.4%	74.0%	(1.6) pts	76.3%	78.4%	(2.1) pts
Marriott	122	17,086	67.5%	67.3%	0.2 pts	71.2%	72.2%	(1.0) pts
Sonesta ^{(1) (2)}	53	9,532	62.5%	63.9%	(1.4) pts	68.6%	68.5%	0.1 pts
Hyatt	22	2,724	72.5%	71.3%	1.2 pts	77.3%	78.2%	(0.9) pts
Radisson ⁽¹⁾	9	1,939	68.7%	62.5%	6.2 pts	71.7%	71.5%	0.2 pts
Wyndham	20	2,914	61.6%	55.5%	6.1 pts	65.9%	64.1%	1.8 pts
All Hotels Total/Average	329	51,349	68.2%	68.3%	0.1 pts	72.5%	73.4%	(0.9) pts
RevPAR								
IHG ⁽¹⁾	103	17,154	\$ 86.51	\$ 90.37	(4.3%)	\$ 93.40	\$ 98.55	(5.2%)
Marriott	122	17,086	90.23	90.51	(0.3%)	97.88	98.66	(0.8%)
Sonesta ^{(1) (2)}	53	9,532	83.46	92.53	(9.8%)	99.18	101.89	(2.7%)
Hyatt	22	2,724	74.73	75.74	(1.3%)	83.57	86.93	(3.9%)
Radisson ⁽¹⁾	9	1,939	85.39	81.56	4.7%	95.84	95.42	0.4%
Wyndham	20	2,914	49.20	46.71	5.3%	54.21	54.57	(0.7%)
All Hotels Total/Average	329	51,349	\$ 84.42	\$ 87.27	(3.3%)	\$ 93.35	\$ 95.96	(2.7%)

(1) Operating data includes data for certain hotels for periods prior to when we acquired them.

(2) Operating data includes data for three hotels for periods prior to when these were managed by Sonesta.

"ADR" is average daily rate; "RevPAR" is room revenue per available room. All operating data presented are based upon the operating results provided by our managers and tenants for the indicated periods. We have not independently verified our managers' or tenants' operating data.



HOTEL COVERAGE BY OPERATING AGREEMENT ⁽¹⁾

Operating Agreement	Number of Properties	For the Twelve Months Ended				
		12/31/2019	9/30/2019	6/30/2019	3/31/2019	12/31/2018
IHG	103	0.91x	0.89x	0.97x	1.02x	1.05x
Marriott	122	1.06x	1.08x	1.10x	1.12x	1.13x
Sonesta	53	0.54x	0.59x	0.64x	0.65x	0.67x
Hyatt	22	0.90x	0.90x	0.95x	1.00x	1.04x
Radisson	9	0.93x	0.95x	0.93x	0.97x	1.11x
Wyndham	20	0.50x	0.48x	0.50x	0.51x	0.56x
Total Hotels	329	0.86x	0.87x	0.91x	0.95x	0.97x

Operating Agreement	Number of Properties	For the Three Months Ended				
		12/31/2019	9/30/2019	6/30/2019	3/31/2019	12/31/2018
IHG	103	0.88x	0.89x	1.10x	0.76x	0.82x
Marriott	122	0.86x	1.16x	1.29x	0.91x	0.96x
Sonesta	53	0.31x	0.55x	0.89x	0.39x	0.53x
Hyatt	22	0.69x	0.77x	1.20x	0.92x	0.71x
Radisson	9	0.76x	1.38x	1.13x	0.45x	0.79x
Wyndham	20	0.32x	0.70x	0.74x	0.23x	0.25x
Total Hotels	329	0.72x	0.90x	1.11x	0.70x	0.77x

(1) Coverage amounts for our IHG, Sonesta and Radisson agreements include data for certain hotels for periods prior to when we acquired them. Coverage amounts for our Sonesta agreement include data for three hotels prior to when these were managed by Sonesta.

All operating data presented are based upon the operating results provided by our managers and tenants for the indicated periods. We have not independently verified our managers' or tenants' operating data.



Net Lease Portfolio by Brand

As of December 31, 2019

(dollars in thousands)

	Brand	No. of Buildings	Investment ⁽¹⁾	Percent of Total Investment	Annualized Minimum Rent ⁽¹⁾	Percent of Total Annualized Minimum Rent	Coverage ⁽²⁾
1.	TravelCenters of America	134	\$ 2,281,589	43.2%	\$ 167,990	44.0%	2.02x
2.	Petro Stopping Centers	45	1,021,226	19.4%	78,099	20.5%	1.70x
3.	AMC Theatres	14	123,553	2.3%	10,565	2.8%	1.33x
4.	The Great Escape	14	98,242	1.9%	7,140	1.9%	4.13x
5.	Life Time Fitness	3	92,617	1.8%	5,246	1.4%	3.56x
6.	Casual Male	1	69,973	1.3%	5,220	1.4%	1.22x
7.	Buehler's Fresh Foods	5	76,536	1.5%	5,143	1.3%	2.09x
8.	Heartland Dental	59	61,120	1.2%	4,427	1.2%	3.72x
9.	Pizza Hut	62	61,434	1.2%	4,384	1.1%	1.35x
10.	Regal Cinemas	6	44,476	0.8%	3,657	1.0%	1.84x
11.	Express Oil Change	23	49,724	0.9%	3,379	0.9%	3.44x
12.	Flying J Travel Plaza	3	41,681	0.8%	3,120	0.8%	3.49x
13.	B&B Theatres	4	34,369	0.7%	3,100	0.8%	1.65x
14.	Norms	10	53,673	1.0%	3,046	0.8%	3.43x
15.	America's Auto Auction	6	34,314	0.7%	2,672	0.7%	5.20x
16.	Church's Chicken	45	35,995	0.7%	2,576	0.7%	1.97x
17.	Mills Fleet Farm	1	37,802	0.7%	2,571	0.7%	4.01x
18.	Courthouse Athletic Club	4	39,688	0.8%	2,400	0.6%	2.29x
19.	Big Al's	2	35,214	0.7%	2,336	0.6%	1.48x
20.	Creme de la Creme	4	29,131	0.6%	2,208	0.6%	1.68x
21.	Martin's	16	31,144	0.6%	2,080	0.5%	2.06x
22.	Mister Car Wash	5	28,658	0.5%	2,076	0.5%	4.78x
23.	Burger King	21	34,289	0.6%	2,054	0.5%	3.11x
24.	Hardee's	19	31,844	0.6%	2,035	0.5%	0.90x
25.	Popeye's Chicken & Biscuits	21	29,183	0.6%	1,943	0.5%	3.48x
26.	Other ⁽³⁾	289	798,664	14.9%	52,212	13.7%	3.93x
	Total	816	\$ 5,276,139	100.0%	\$ 381,679	100.0%	2.32x

(1) Includes 19 net lease properties with a carrying value of \$87,493 and annual minimum rent of \$5,625 we have classified as held for sale.

(2) Coverage amounts include data for certain properties for periods prior to when we acquired them.

(3) Other includes 106 distinct brands with an average investment of \$2,764 per building and average annual minimum rent of \$177 per lease.



Net Lease Portfolio by Industry

As of December 31, 2019

(dollars in thousands)

Industry	No. of Buildings	Investment ⁽¹⁾	Percent of Total Investment	Annualized Minimum Rent ⁽¹⁾	Percent of Total Annualized Minimum Rent	Coverage ⁽²⁾
1. Travel Centers	182	\$ 3,344,496	63.5%	\$ 249,209	65.5%	1.94x
2. Restaurants-Quick Service	249	313,578	5.9%	20,939	5.6%	2.58x
3. Movie Theaters	25	211,698	4.0%	17,922	4.7%	1.50x
4. Restaurants-Casual Dining	63	227,278	4.3%	13,535	3.5%	2.43x
5. Health and Fitness	14	188,161	3.6%	11,166	2.9%	2.83x
6. Medical/Dental Office	71	118,098	2.2%	8,895	2.3%	3.75x
7. Miscellaneous Retail	19	114,433	2.2%	8,866	2.3%	3.55x
8. Grocery	19	129,219	2.4%	8,587	2.2%	2.72x
9. Automotive Parts and Service	63	96,496	1.8%	6,531	1.7%	2.85x
10. Apparel	2	81,000	1.5%	5,891	1.5%	1.54x
11. Automotive Dealers	9	64,756	1.2%	4,664	1.2%	4.54x
12. Entertainment	4	61,436	1.2%	4,221	1.1%	2.19x
13. Educational Services	9	55,647	1.1%	4,074	1.1%	2.89x
14. Sporting Goods	3	52,022	1.0%	3,489	0.9%	3.44x
15. Miscellaneous Manufacturing	7	32,873	0.6%	2,402	0.6%	25.29x
16. Building Materials	27	31,124	0.6%	2,113	0.6%	3.40x
17. Car Washes	5	28,658	0.5%	2,076	0.5%	4.78x
18. Drug Stores and Pharmacies	8	23,970	0.5%	1,646	0.4%	1.79x
19. Other	3	8,282	0.2%	2,502	0.7%	1.15x
20. Home Furnishings	6	47,454	0.9%	1,217	0.3%	1.65x
21. Legal Services	5	11,362	0.2%	993	0.3%	1.45x
22. General Merchandise	3	7,492	0.1%	555	0.1%	3.27x
23. Dollar Stores	3	2,971	0.1%	186	—%	2.83x
24. Vacant	17	23,635	0.4%	—	—%	—
Total	816	\$ 5,276,139	100.0%	\$ 381,679	100.0%	2.32x

(1) Includes 19 net lease properties with a carrying value of \$87,493 and annual minimum rent of \$5,625 we have classified as held for sale.

(2) Coverage amounts include data for certain properties for periods prior to when we assumed ownership of them.



Net Lease Portfolio by Tenant (Top 10)

As of December 31, 2019

(dollars in thousands)

	Tenant	Brand Affiliation	No. of Buildings	Investment ⁽¹⁾	Percent of Total Investment	Annualized Minimum Rent ⁽¹⁾	Percent of Total Annualized Minimum Rent	Coverage ⁽²⁾
1.	TravelCenters of America Inc.	TravelCenters of America / Petro Stopping Centers	179	\$ 3,302,815	62.6%	\$ 246,088	64.5%	1.92x ^{(3) (4)}
2.	Universal Pool Co., Inc.	The Great Escape	14	98,242	1.9%	7,140	1.9%	4.13x
3.	Healthy Way of Life II, LLC	Life Time Fitness	3	92,617	1.8%	5,246	1.4%	3.56x ⁽³⁾
4.	Destination XL Group, Inc.	Casual Male	1	69,973	1.3%	5,221	1.4%	1.22x
5.	Styx Acquisition, LLC	Buehler's Fresh Foods	5	76,536	1.5%	5,143	1.3%	2.09x ⁽³⁾
6.	Professional Resource Development, Inc.	Heartland Dental	59	61,120	1.2%	4,427	1.2%	3.72x
7.	Carmike Cinemas LLC	AMC Theaters	7	48,120	0.9%	4,158	1.1%	1.71x
8.	Regal Cinemas, Inc.	Regal Cinemas	6	44,476	0.8%	3,658	1.0%	1.84x
9.	Eastwynn Theaters, Inc.	AMC Theaters	5	41,771	0.8%	3,541	0.9%	0.87x
10.	Express Oil Change, LLC	Express Oil Change	23	49,724	0.9%	3,379	0.9%	3.44x
	Sub-total, Top 10		302	3,885,394	73.7%	288,001	75.6%	1.88x
11.	Other ⁽⁵⁾	Various	514	1,390,745	26.3%	93,678	24.4%	3.30x
	Total		816	\$ 5,276,139	100.0%	\$ 381,679	100.0%	2.32x

(1) Includes 19 net lease properties with a carrying value of \$87,493 and annual minimum rent of \$5,625 we have classified as held for sale.

(2) Coverage amounts include data for certain properties for periods prior to when we assumed ownership of them.

(3) Leases subject to full or partial guarantee.

(4) TA is our largest tenant. As of December 31, 2019, we leased 179 travel centers (134 under the TravelCenters of America brand and 45 under the Petro Stopping Centers brand) to a subsidiary of TA under five master leases that expire in 2029, 2031, 2032, 2033 and 2035, respectively. TA has two renewal options for 15 years each for all of the travel centers. In addition to the payment of our minimum rent, these leases provide for payment to us of percentage rent based on increases in total non-fuel revenues over base levels (3% of non-fuel revenues above threshold amounts defined in the agreements). Commencing in 2020, these leases provide for payment of an additional half percent (0.5%) of non-fuel revenues above 2019 non-fuel base revenues. TA's remaining deferred rent obligation of \$57,247 is due in quarterly installments of \$4,400 through January 31, 2023.

(5) Other includes 184 tenants with an average investment of \$7,558 and average annual minimum rent of \$509.



NET LEASE PORTFOLIO - EXPIRATION SCHEDULE

As of 12/31/2019 (dollars in thousands)				
Year ⁽¹⁾	Square Feet	Annualized Minimum Rent Expiring ⁽²⁾	Percent of Total Annualized Minimum Rent Expiring	Cumulative % of Total Minimum Rent Expiring
2020	423,734	\$ 5,860	1.5%	1.5%
2021	655,606	7,755	2.0%	3.5%
2022	905,744	10,827	2.8%	6.3%
2023	155,619	2,746	0.7%	7.0%
2024	694,836	9,612	2.5%	9.5%
2025	485,411	12,275	3.2%	12.7%
2026	1,603,671	14,610	3.8%	16.5%
2027	1,146,673	13,077	3.4%	19.9%
2028	412,079	7,376	1.9%	21.8%
2029	1,326,015	47,589	12.5%	34.3%
2030	171,295	3,649	1.0%	35.3%
2031	1,455,097	51,271	13.4%	48.7%
2032	1,131,435	50,433	13.3%	62.0%
2033	1,093,402	50,962	13.4%	75.4%
2034	310,042	9,426	2.5%	77.9%
2035	2,257,031	79,947	21.0%	98.9%
2036	264,727	3,536	0.9%	99.8%
2037	—	—	—%	99.8%
2038	10,183	409	0.1%	99.9%
2039	34,789	252	0.1%	100.0%
2040	1,739	67	0.0%	100.0%
Total	14,539,128	\$ 381,679	100.0%	
Weighted Average Lease Term	9.40	11.35		

(1) The year of lease expiration is pursuant to contract terms.

(2) Includes 19 net lease properties with a carrying value of \$87,493 and annual minimum rent of \$5,625 we have classified as held for sale.



NET LEASE PORTFOLIO - OCCUPANCY AND LEASING SUMMARY

(dollars in thousands)

	As of and For the Three Months Ended	
	12/31/2019	9/30/2019 ⁽¹⁾
Properties (end of period)	816	946
Total square feet	14,886,967	17,563,459
Square feet leased	14,539,128	17,238,100
Percentage leased	98 %	98%
<u>Leasing activity (Sq. ft):</u>		
New Leases	—	—
Renewals	217,807	—
Rent Resets	—	—
Total	<u>217,807</u>	<u>—</u>
<u>% Change in GAAP rent:</u>		
New Leases	—	—
Renewals	(0.75)%	—%
Rent Resets	—	—
Total	<u>(0.75)%</u>	<u>—%</u>
<u>Leasing Costs and Concession Commitments:</u>		
New Leases	\$ —	\$ —
Renewals	551	—
Total	<u>\$ 551</u>	<u>\$ —</u>
<u>Leasing Costs and Concession Commitments per Square Foot:</u>		
New Leases	\$ —	\$ —
Renewals	2.53	—
Total	<u>\$ 2.53</u>	<u>\$ —</u>
<u>Weighted Average Lease Term by Sq. Ft (Years):</u>		
New Leases	—	—
Renewals	8.1	—
Total	<u>8.1</u>	<u>—</u>
<u>Leasing Costs and Concession Commitments per Square Foot per Year:</u>		
New Leases	\$ —	\$ —
Renewals	0.31	—
Total	<u>\$ 0.31</u>	<u>\$ —</u>

¹: Includes 179 travel centers and the net lease properties acquired in the SMTA Transaction on September 20, 2019.



Non-GAAP Financial Measures

We present certain “non-GAAP financial measures” within the meaning of applicable Securities and Exchange Commission, or SEC, rules, including EBITDA, EBITDAre, Adjusted EBITDAre, FFO and Normalized FFO. These measures do not represent cash generated by operating activities in accordance with GAAP and should not be considered alternatives to net income (loss) as indicators of our operating performance or as measures of our liquidity. These measures should be considered in conjunction with net income (loss) as presented in our consolidated statements of income. We consider these non-GAAP measures to be appropriate supplemental measures of operating performance for a REIT, along with net income (loss). We believe these measures provide useful information to investors because by excluding the effects of certain historical amounts, such as depreciation and amortization expense, they may facilitate a comparison of our operating performance between periods and with other REITs.

EBITDA, EBITDAre and Adjusted EBITDAre: We calculate earnings before interest, taxes, depreciation and amortization, or EBITDA, EBITDA for real estate, or EBITDAre, and Adjusted EBITDAre as shown on page 18. EBITDAre is calculated on the basis defined by The National Association of Real Estate Investment Trusts, or Nareit, which is EBITDA, excluding gains and losses on the sale of real estate, loss on impairment of real estate assets, if any, as well as certain other adjustments currently not applicable to us. In calculating Adjusted EBITDAre, we adjust for the items shown on page 18 and include business management incentive fees, if any, only in the fourth quarter versus the quarter when they are recognized as an expense in accordance with GAAP due to their quarterly volatility not necessarily being indicative of our core operating performance and the uncertainty as to whether any such business management incentive fees will be payable when all contingencies for determining such fees are known at the end of the calendar year. Other real estate companies and REITs may calculate EBITDA, EBITDAre and Adjusted EBITDAre differently than we do.

FFO and Normalized FFO: We calculate funds from operations, or FFO, and Normalized FFO as shown on page 19. FFO is calculated on the basis defined by Nareit, which is net income (loss), calculated in accordance with GAAP, excluding any gain or loss on sale of properties and loss on impairment of real estate assets, if any, plus real estate depreciation and amortization, less any unrealized gains and losses on equity securities, as well as certain other adjustments currently not applicable to us. In calculating Normalized FFO, we adjust for the item shown on page 19 and include business management incentive fees, if any, only in the fourth quarter versus the quarter when they are recognized as an expense in accordance with GAAP due to their quarterly volatility not necessarily being indicative of our core operating performance and the uncertainty as to whether any such business management incentive fees will be payable when all contingencies for determining such fees are known at the end of the calendar year. FFO and Normalized FFO are among the factors considered by our Board of Trustees when determining the amount of distributions to our shareholders. Other factors include, but are not limited to, requirements to maintain our qualification for taxation as a REIT, limitations in our credit agreement and public debt covenants, the availability to us of debt and equity capital, our distribution rate as a percentage of the trading price of our common shares, or dividend yield, and to the dividend yield of other REITs, our expectation of our future capital requirements and operating performance and our expected needs for and availability of cash to pay our obligations. Other real estate companies and REITs may calculate FFO and Normalized FFO differently than we do.

Other Definitions

Adjusted Total Assets and Total Unencumbered Assets: Adjusted total assets and total unencumbered assets include original cost of real estate assets calculated in accordance with GAAP before impairment write-downs, if any, and exclude depreciation and amortization, accounts receivable and intangible assets.

Annualized Dividend Yield: Annualized dividend yield is the annualized dividend paid during the period divided by the closing price of our common shares at the end of the period.

Comparable Hotels Data: We present RevPAR, ADR and occupancy for the periods presented on a comparable basis to facilitate comparisons between periods. We generally define comparable hotels as those that we owned and were open and operating for the entire periods being compared. For the three months ended December 31, 2019 and 2018, we excluded eight hotels from our comparable results. Four of these hotels were not owned for the entire periods and four were closed for major renovations during part of the periods presented. For the years ended December 31, 2019 and 2018, we excluded ten hotels from our comparable results. Six of these hotels were not owned for the entire periods and four were closed for major renovations during part of the periods presented.



NON-GAAP FINANCIAL MEASURES AND CERTAIN DEFINITIONS (continued)

Consolidated Income Available for Debt Service: Consolidated income available for debt service is earnings from operations excluding interest expense, unrealized gains and losses on equity securities, depreciation and amortization, loss on asset impairment, unrealized appreciation on assets held for sale, gains and losses on early extinguishment of debt, gains and losses on sales of property and amortization of deferred charges.

Coverage: We define hotel coverage as total hotel revenues minus all hotel expenses and FF&E reserve escrows which are not subordinated to minimum returns due to SVC divided by the minimum returns or rents due to SVC.

We define net lease coverage as earnings before interest, taxes, depreciation, amortization and rent, or EBITDAR, divided by the annual minimum rent due to us weighted by the minimum rent of the property to total minimum rents of the net lease portfolio. EBITDAR amounts used to determine rent coverage are generally for the latest twelve month period reported based on the most recent operating information, if any, furnished by the tenant. Operating statements furnished by the tenant often are unaudited and, in certain cases, may not have been prepared in accordance with GAAP and are not independently verified by us. Tenants that do not report operating information are excluded from the coverage calculations.

Debt: Debt amounts reflect the principal balance as of the date reported. Net debt means total debt less unrestricted cash and cash equivalents as of the date reported.

FF&E Reserve: Most of our hotel operating agreements require the deposit of a percentage of gross hotel revenues into escrows to fund FF&E reserves. We own all the FF&E reserve escrows for our hotels. Our net lease agreements do not require FF&E escrow deposits; however, certain tenants may request that we fund capital improvements in return for increases in the annual minimum rent. Our tenants are generally not obligated to request and we are not obligated to fund any such improvements.

FF&E Reserve Deposits Not Funded by Hotel Operations: The operating agreements for our hotels generally provide that, if necessary, we will provide FF&E funding in excess of escrowed reserves. To the extent we make such fundings, our contractual annual minimum returns or rents generally increase by a percentage of the amounts we fund.

Gross Book Value of Real Estate Assets: Gross book value of real estate assets is real estate properties at cost plus acquisition related costs, if any, before purchase price allocations, less impairment write-downs, if any.

Investment: We define hotel investment as historical cost of our properties plus capital improvements funded by us less impairment write-downs, if any, and excludes capital improvements made from FF&E reserves funded from hotel operations that do not result in increases in minimum returns or rents.

We define net lease investment as historical cost of our properties plus capital improvements funded by us less impairment write-downs, if any.

Minimum Return/Rent: Each of our management agreements or leases with hotel operators provides for payment to us of an annual minimum return or minimum rent, respectively. Certain of these minimum payment amounts are secured by full or limited guarantees or security deposits. In addition, certain of our hotel management agreements provide for payment to us of additional amounts to the extent of available cash flows as defined in the management agreement. Payments of these additional amounts are not guaranteed or secured by deposits.

Each of our agreements with our net lease tenants provides for payment to us of minimum rent. Certain of these minimum payment amounts are secured by full or limited guarantees. Annualized minimum rent amounts represent cash rent amounts due to us and exclude adjustments, if any, necessary to record scheduled rent changes under certain of our leases, the deferred rent obligations payable to us under our leases with TA and the estimated future payments to us under our TA leases for the cost of removing underground storage tanks at our travel centers on a straight line basis or any reimbursement of expenses paid by us.

SMTA Transaction: On September 20, 2019, we acquired 767 net lease properties from Spirit MTA REIT, a Maryland REIT, (NYSE: SMTA), or SMTA, located in 45 states, for an aggregate transaction value of \$2.5 billion.

Total Gross Assets: Total gross assets is total assets plus accumulated depreciation.



Warning Concerning Forward-Looking Statements

This supplemental operating and financial data may contain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 and other securities laws. Whenever we use words such as “believe,” “expect,” “anticipate,” “intend,” “plan,” “estimate,” “will,” “may” and negatives or derivatives of these or similar expressions, we are making forward-looking statements. These forward-looking statements are based upon our present intent, beliefs or expectations, but forward-looking statements are not guaranteed to occur and may not occur. Actual results may differ materially from those contained in or implied by our forward-looking statements. Forward-looking statements involve known and unknown risks, uncertainties and other factors, some of which are beyond our control.

The information contained in our filings with the SEC, including under “Risk Factors” in our periodic reports, or incorporated therein, identifies important factors that could cause our actual results to differ materially from those stated in or implied by our forward-looking statements. Our filings with the SEC are available on the SEC’s website at www.sec.gov. You should not place undue reliance upon our forward-looking statements. Except as required by law, we do not intend to update or change any forward-looking statements as a result of new information, future events or otherwise.

